



Monthly Performance Review

Agenda Item Four
Homeless Strategy Committee
January 15, 2026

Committee-approved priorities for early 2026

- **Comprehensive monthly reports**
 - **Monthly HSC problem solving and accountability discussions - today**
 - At the end of Q2 and Q4, deep dives in HSC on system trends, early warnings, and anticipated capacity issues - *in February*
- **Significant system and performance issues to tackle in early 2026**
 - **Successful rollout of new, redesigned City-funded time limited subsidy program - discussion today**
 - Improve permanent supportive housing data quality + proposed package of new timing milestones and practice changes, codifying approach to speeding up permanent supportive housing lease up; data on full universe of City-funded PSH - *in February*
 - Continue to address short stays in interim housing ; address needs of over 2,000 people who have been in City-funded interim housing for over one year - *in March*

Performance Highlights - Data Through November 2025

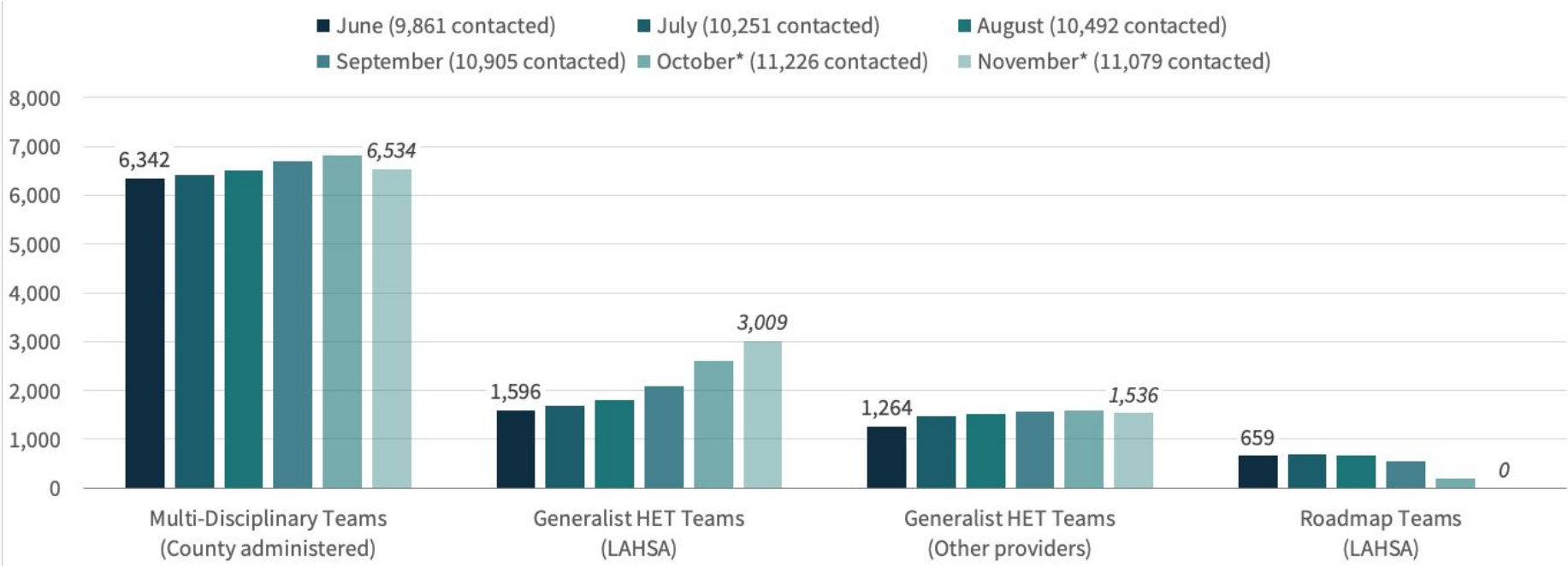
Outreach Highlights - November 2025

Takeaways from performance data:

- Outreach teams continue to **connect or reconnect to ongoing services** the majority of people with whom they come into contact
- There was a slight decrease in the percentage of clients who **came inside into temporary housing** in the past month

In November, outreach teams initiated contact with over 11,000 people experiencing unsheltered homelessness

Count of unduplicated individuals with whom street outreach team initiated contact in each month, by team type and month

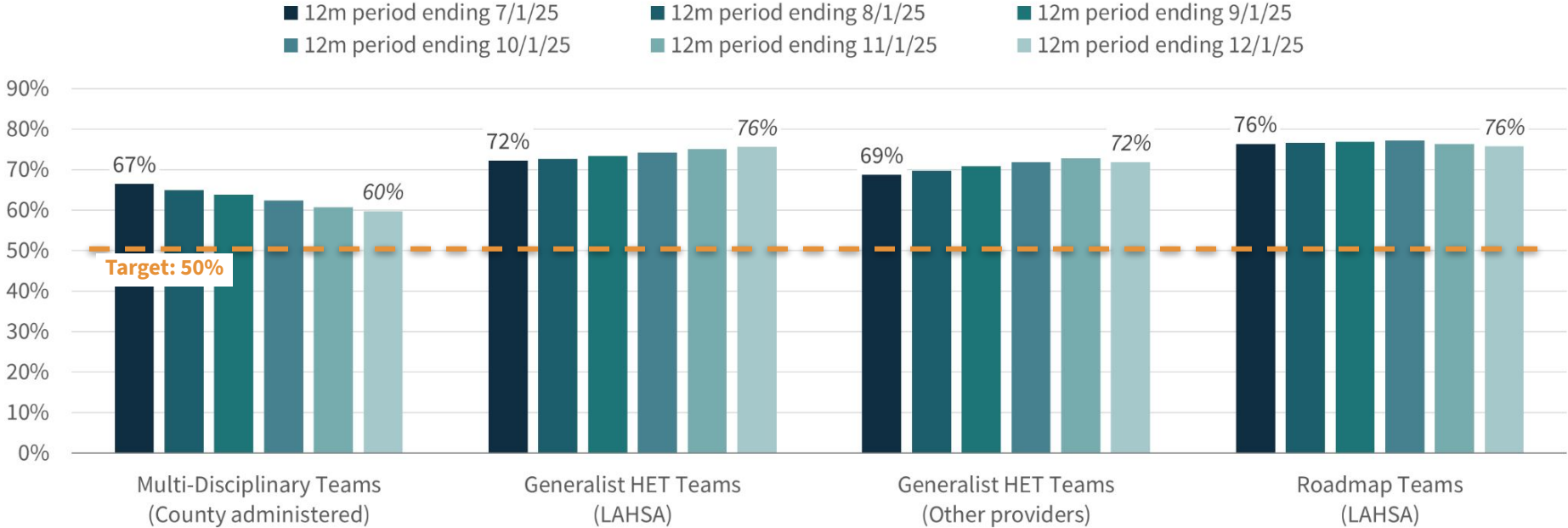


Performance measure #1 in [Council File 25-0576](#)

Data source: HSC calculations from LAHSA Outreach Services dashboard data (as extracted 12/12/2025). City-wide programs identified by HSC.* Data from recent months is preliminary and subject to revision as additional contacts are documented in HMIS.

Outreach teams are continuing to connect or reconnect to ongoing services more than half of the individuals with whom they initiate contact, exceeding the performance goal

Share of unduplicated individuals with whom street outreach team initiated contact engaged within each 12 month period specified, by team type



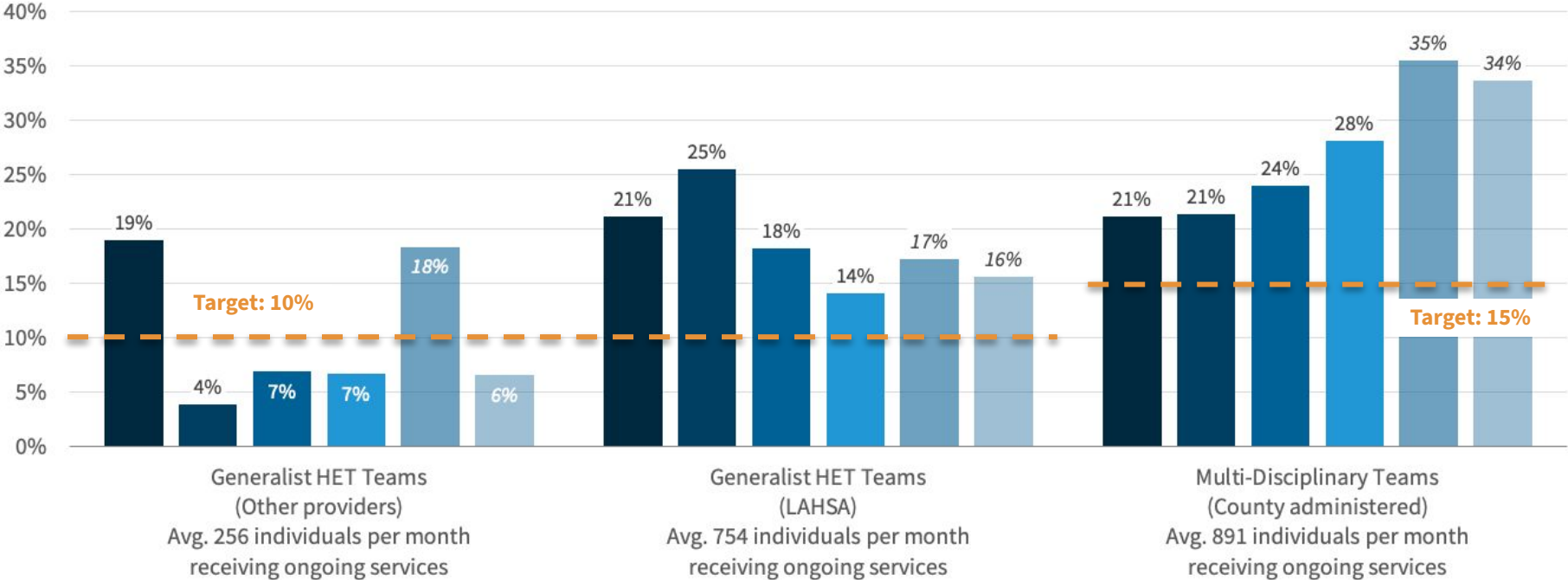
Performance measure #2 in [Council File 25-0576](#)

Data source: HSC calculations from LAHSA Outreach Services dashboard data (as extracted 12/12/2025). City-wide programs identified by HSC.* Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS.

There was a slight decrease in the percentage of clients who came inside into temporary housing in November

Exits from City-funded Outreach programs to temporary situations as share of number of individuals receiving ongoing services, by month and team

■ June ■ July ■ August ■ September ■ October* ■ November*



Performance measure #10 in [Council File 25-0576](#). Data source: HSC calculations from LAHSA Outreach Exits dashboard data (as extracted 12/12/2025). City-wide programs identified by HSC; funding for Roadmap Teams concluded in October 2025. * Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS.

Interim Housing Highlights - November 2025

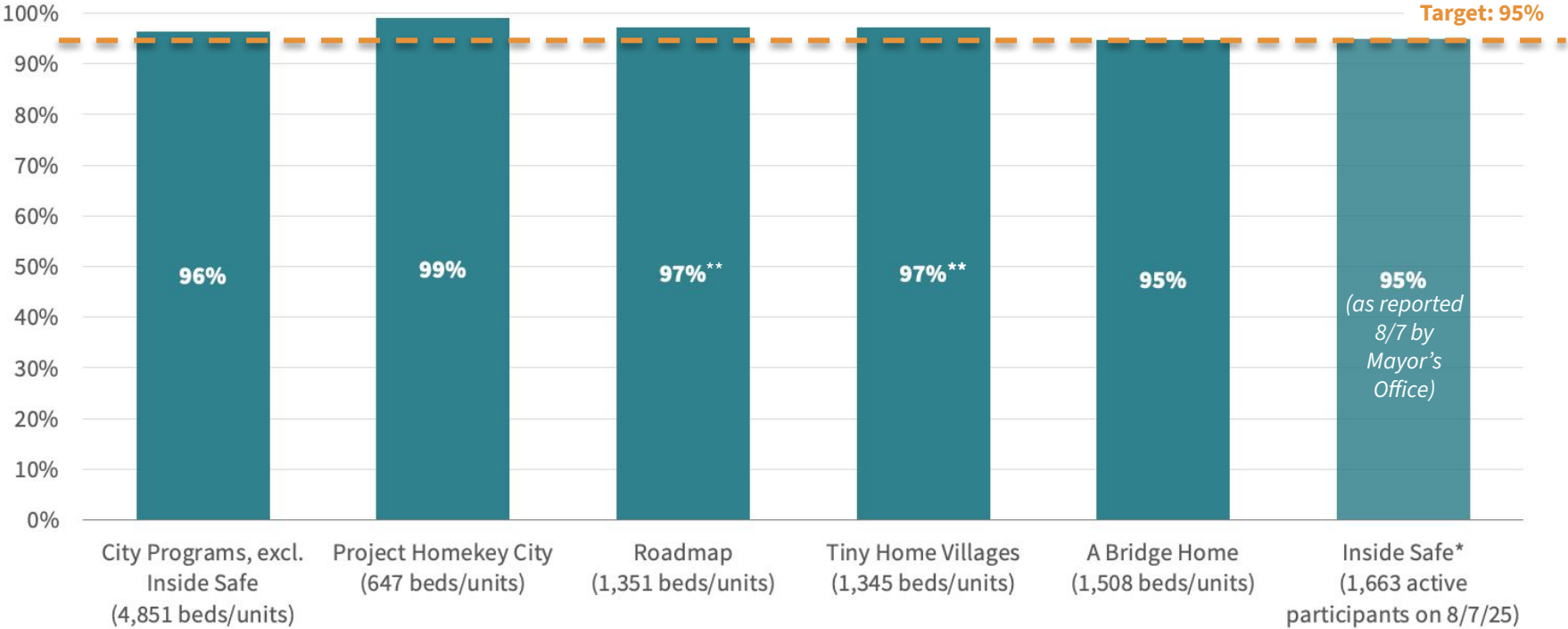
Takeaways from performance data:

- For the first time since tracking through HSC began Spring 2025, all five City-funded interim housing programs **met or exceeded 95% occupancy**
- There was a slight decline in the percentage of participants **exiting within 90 days**, which more significant progress anticipated in December data
- Exits from interim housing to **permanent housing** continue to exceed the performance goal

For the first time since tracking began, all five major City-funded interim housing programs meet the goal of 95% occupancy

LEGEND: Off track, On track, Achieving target

Occupancy rate by program (beds/unit occupied as share of total available less beds/units offline)

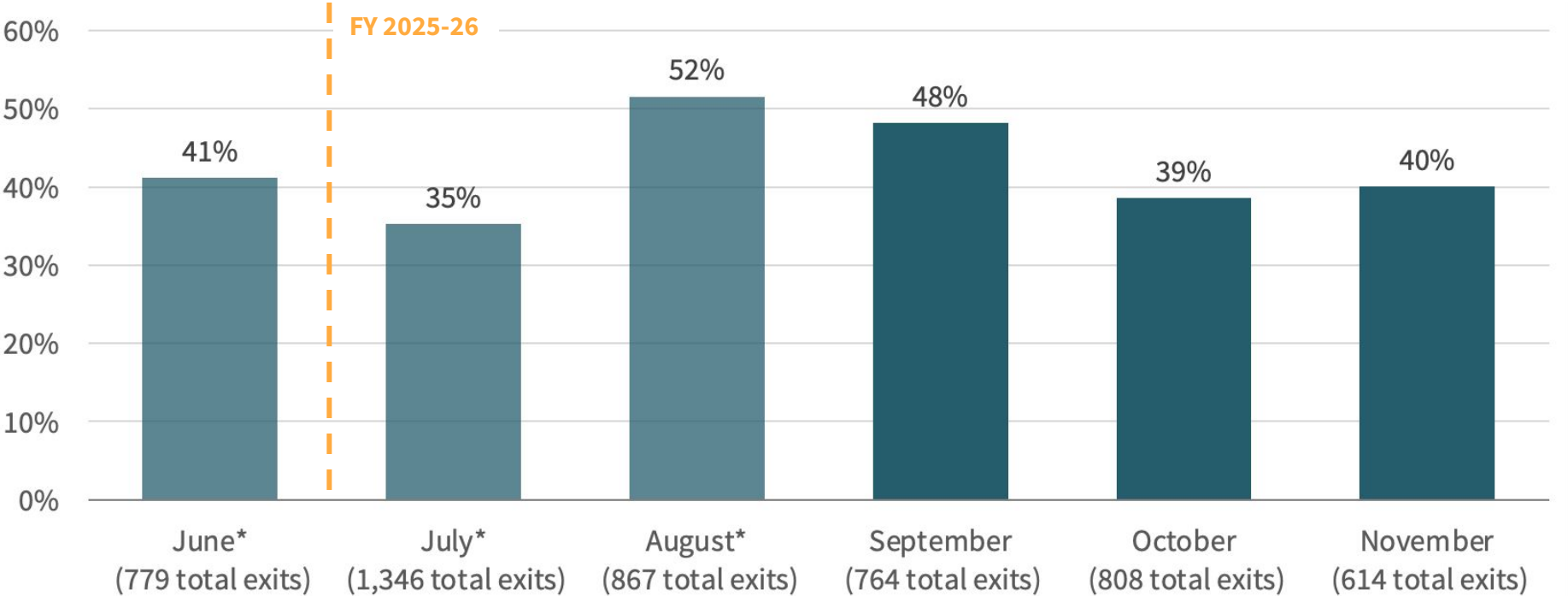


Performance measure #12 in [Council File 25-0576](#). Data source: Data from LAHSA shared with HSC staff for City-wide and all programs but Inside Safe with occupancy as of December 12, 2025; Inside Safe (*) occupancy (as of August 7th) shared in verbal report from the Mayor's Office with HSC staff. Prior reporting used data from LAHSA's occupancy module, but LAHSA staff noted that LAHSA's occupancy module data is not yet consistent with actual occupancy due to technical data issues and data reporting lags.

** There was an increase in the number of beds/units offline at Roadmap and Tiny Home Village sites in December, increasing the adjusted occupancy rate relative to prior months.

The share of exits from City-funded interim housing within 90 days of entry has declined since highs observed in August

Share of participants who exited City-funded interim housing programs within 90 days, by month of exit

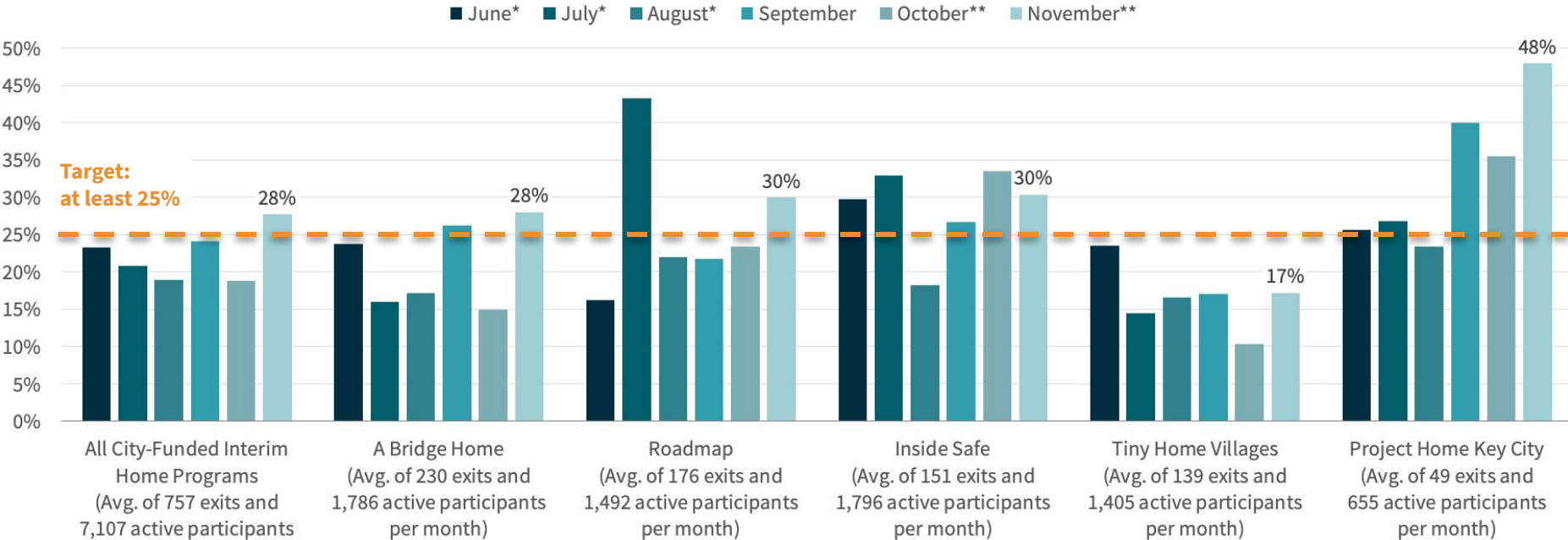


* Exit data for June and July includes administrative transfers due to contractual changes (i.e., where clients did not experience a move); some of these exits may have been within the first 90 days

Data source: LAHSA Interim Housing Exit dashboard (as extracted 12/5/2025). City-funded programs identified by HSC.

Exits from City-funded interim housing to permanent situations have met the target so far in November for most programs

Share of total exits from City-funded interim housing programs to permanent housing situations in each of last six months



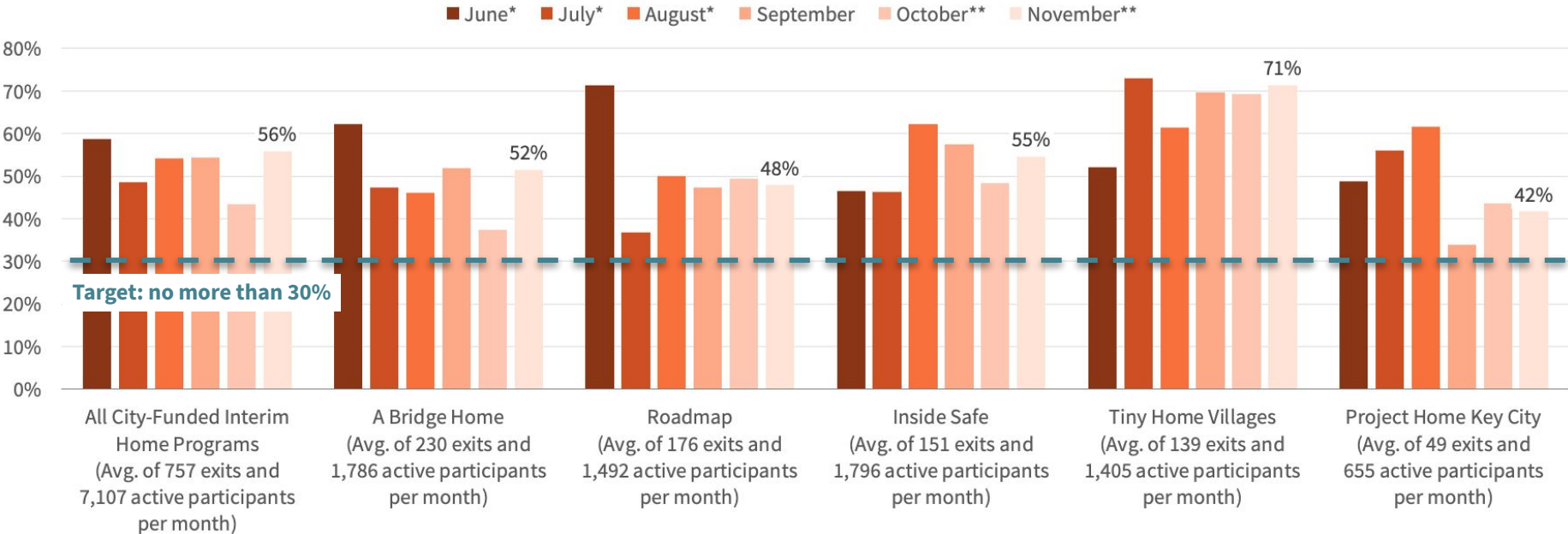
Performance measure #21 in [Council File 25-0576](#). Data source: LAHSA Interim Housing Summary dashboard (as extracted 12/5/2025). City-funded programs identified by HSC.

* June, July and August data has been adjusted to remove from exit counts administrative transfers due to contractual changes (i.e., where clients did not experience a move)

** Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS. Based on historic trends, the share of exits to permanent situation tends to increase for a given month as additional exits are recorded.

Troublingly, all City-funded interim housing programs continue to exit participants to locations that are unknown or not suitable for human habitation at high rates

Share of total exits from City-funded interim housing programs to locations unknown or not suitable for human habitation in each of last six months



Performance measure #22 in [Council File 25-0576](#). Data source: LAHSA Interim Housing Summary dashboard (as extracted 12/5/2025). City-funded programs identified by HSC.

* June, July and August data has been adjusted to remove from exit counts administrative transfers due to contractual changes (i.e., where clients did not experience a move)

** Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS. Based on historic trends, the share of exits to unknown or homeless situations tends to decrease for a given month as additional exits are recorded.

Time Limited Subsidy Highlights - November 2025

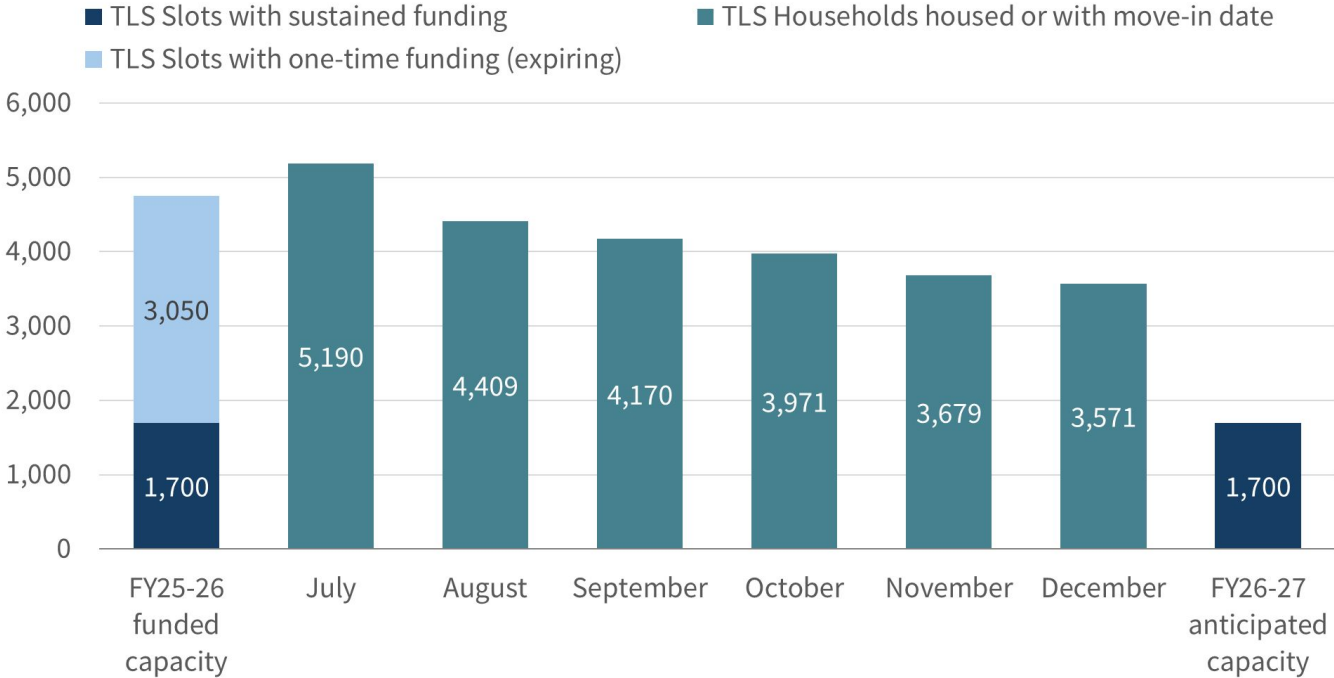
Takeaways from performance data:

- Nearly 20% of participants have been in the program for over two years, longer than the anticipated program length of 24 months
- Exits for participants who have been in the program for over two years are declining

Slightly fewer participants exited the time limited subsidy program in November and December, compared to previous months

Given reductions in federal, state, and County funding for the time limited subsidy program, the region is currently working to help participants in slots that will not be funded next fiscal year (the “one-time slots”) transition to permanent housing, **leading to an intentional decrease in utilization.**

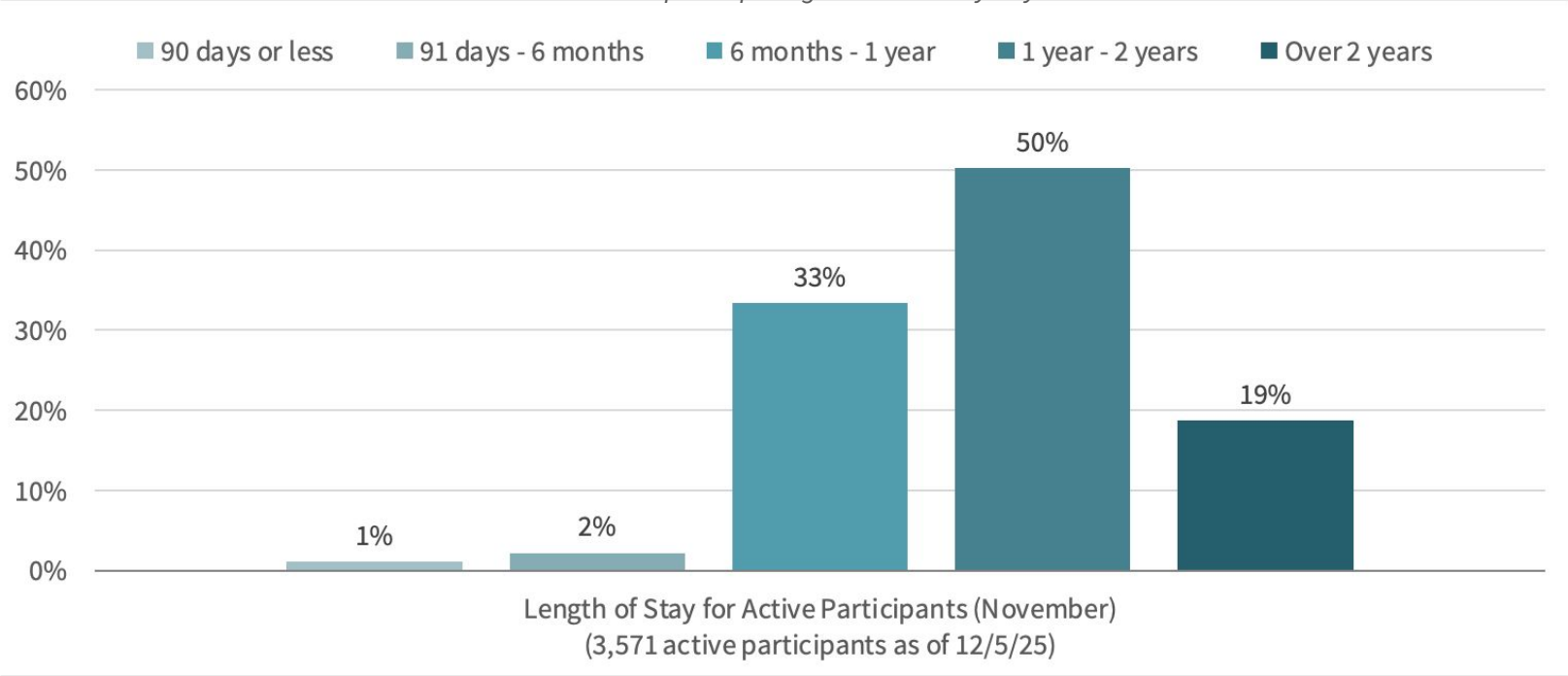
TLS funded capacity and active participants, Fiscal Year 2025-26



Performance measure #23 in [Council File 25-0576](#). Data source: Funded TLS slots for each fiscal year and households with move-in date on June 30 as shared with HSC staff by LAHSA data team; Households with a move-in date or housed from LAHSA TLS Active Participants dashboard, filtered to LAHSA-contracted programs for Adults and Families (e.g., does not include DV, Youth, or specialized programs), as extracted August 1, September 16, October 3, November 7, and December 5.

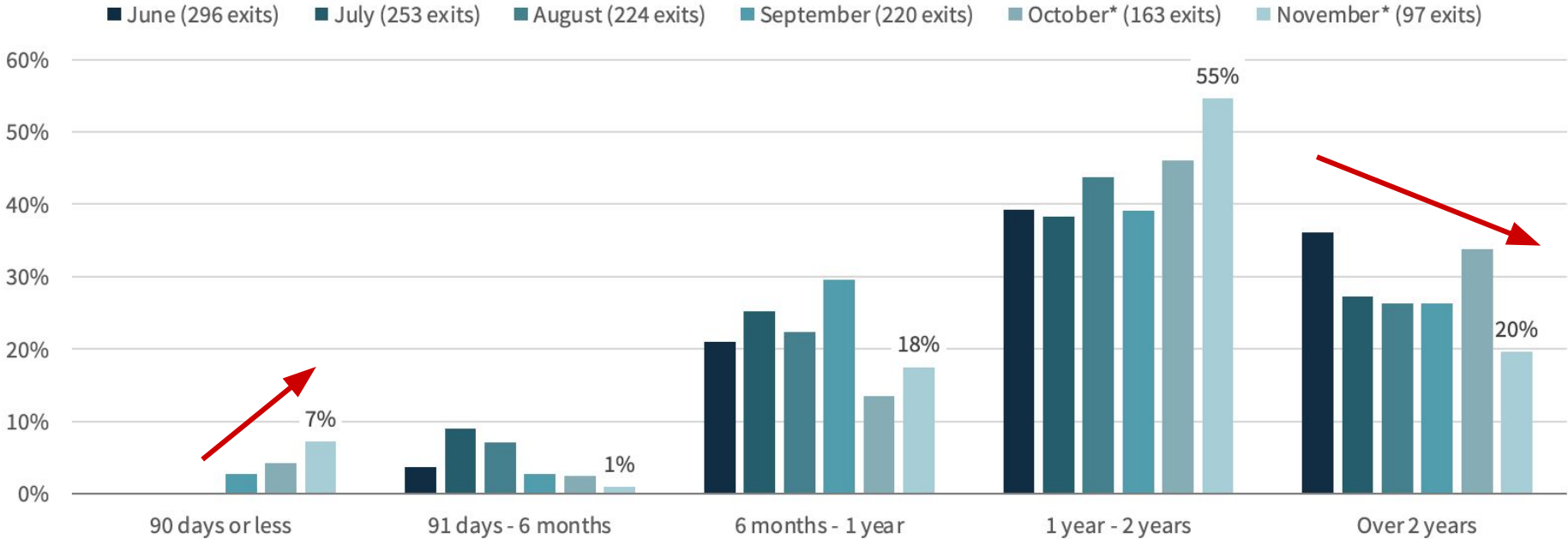
Despite its design to provide 24 months of support to participants, nearly 20% of participants have been in the time limited subsidy program for over two years

Distribution of active participating households by days enrolled



While more than half of exits from TLS in November were for those housed from 1-2 years, there has also been a concerning *increase* in the rate of exits within 90 days and a *decrease* in exits for those housed for more than 2 years

Exits from TLS in last six months, by month of exit and time housed prior to exit

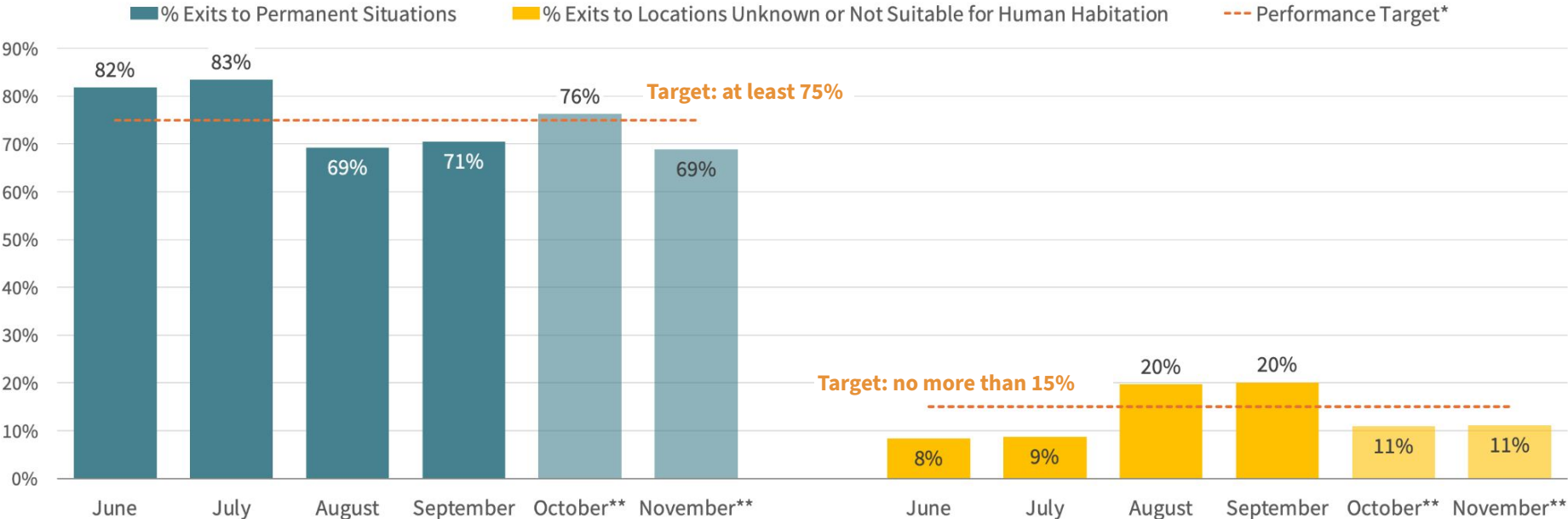


Performance measures #25 in [Council File 25-0576](#). Data source: LAHSA TLS Exits dashboard (as extracted 12/5/2025), for LAHSA-contracted adult and family programs only.

* Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS.

After one month of achieving target exit outcomes, exits from TLS to permanent housing fell below target levels, while exits to unknown or homelessness remained at target

Share of total exits from Time Limited Subsidy programs by destination in each of last six months



Performance measures #30 and #31 in [Council File 25-0576](#). Data source: LAHSA TLS Exits dashboard (as extracted 12/5/2025), for LAHSA-contracted adult and family programs only.

* The performance target is a floor for exits to permanent situations (75%), and a ceiling for exits to unknown or unsuitable locations (15%)

** Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS. Based on historic trends, the share of exits to permanent situations typically increases for a given month as additional exits are recorded, and the share of exits to unknown or unsuitable locations typically decreases.

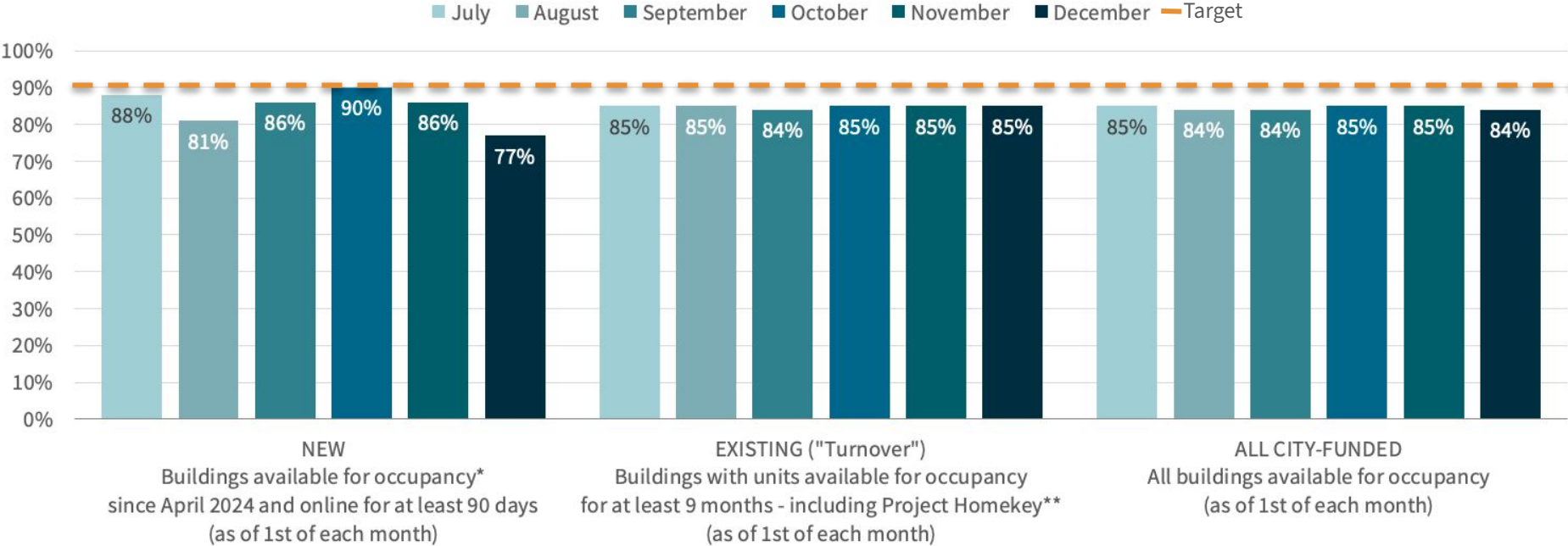
Permanent Supportive Housing Highlights - November 2025

Takeaways from performance data:

- The total number of occupants in new buildings increased in the past month, but the occupancy percentage fell as new buildings came online
- There are still significant delays at the final stage of the lease up process, with over 20% of “match confirmed” units pending for over six months

Occupancy rate for permanent supportive housing remains below 90% threshold for all City-funded projects

Occupancy rate in City-funded permanent supportive housing (PBV units), by length of time available for occupancy (i.e., with Master HAP executed)

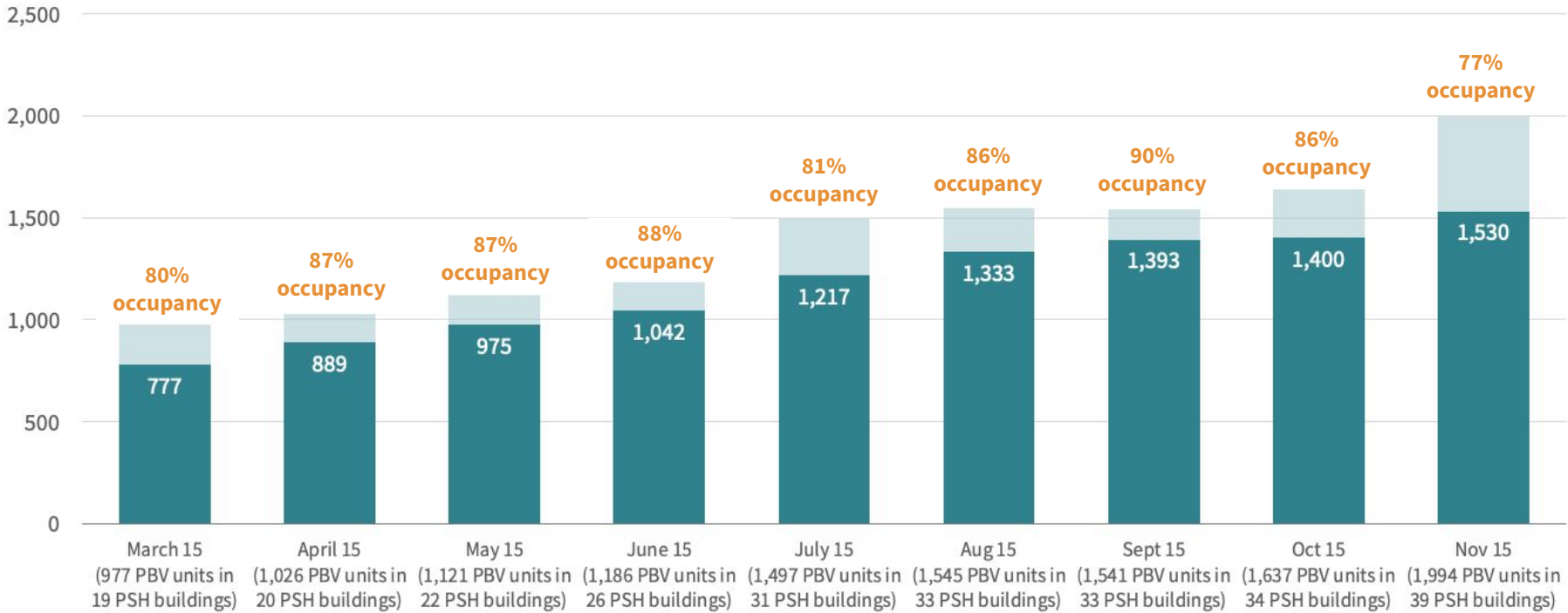


Performance measure #33 in [Council File 25-0576](#). Data source: data for “New Building” universe (first set of bars) from LAHSA data team, shared directly with HSC (reconciliation of CHAMP and RMS data) - shows occupancy as of 15th of prior month; data for other universes from RMS data provided by LAHSA and from additional data provided by HACLA (PBV buildings not yet in RMS) based on universe of City-funded buildings developed with HACLA, LAHSA, and LAHD (all buildings in LA City with HACLA PBV excluding buildings with only HUD/VASH PBV).

* LAHSA adjusted HAP dates in their December report which affected occupancy calculations from prior months for the universe of New Buildings. ** Given the extensive timeline of renovation for Project Homekey building, units are not all ready for occupancy at once, so calculation includes units that have been available for less than 9 months.

While the number of occupants in new buildings increased since the last report, the occupancy rate dipped as new units came online

Occupancy in buildings that have received Master HAP since April 2024 and have been online for at least 90 days*



Performance measure #32 in [Council File 25-0576](#). Data source: LAHSA data team, shared directly with HSC (reconciliation of CHAMP and RMS data); Universe of “new” buildings is City-funded PSH buildings that have achieved HAP since April 1, 2024 and have had HAP for at least 90 days (excludes HUD/VASH PBV units).

* Due to data entry lags, actual occupancy in new buildings is typically higher than the number recorded in RMS at a point in time (and as shown in the chart above)

97% of City-funded permanent supportive homes are occupied or have a match in progress but continue to see slow progress getting people into units after matches are confirmed

City performance target: Existing permanent supportive housing units maintain 90% occupancy

Current performance: 85% occupancy, with 97% of all available homes either occupied or with a match in progress

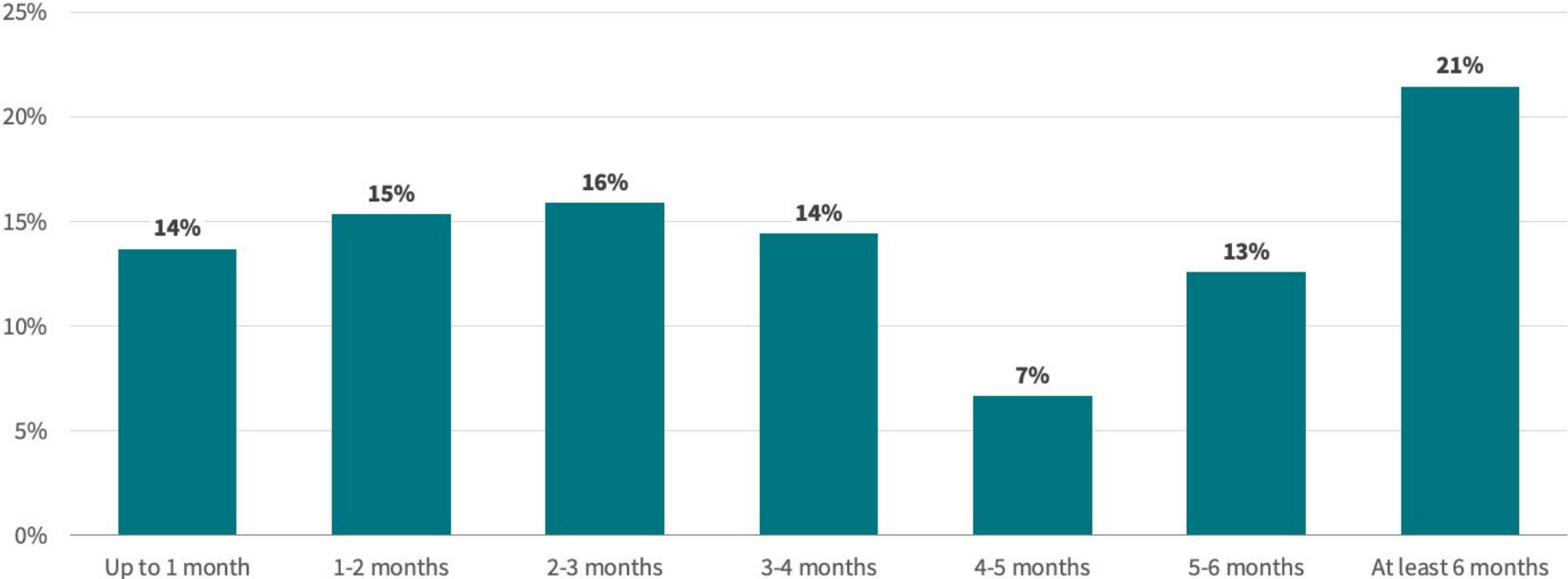
All permanent supportive homes that receive City-funding and have been online for at least 9 months (as of December)	7,213 homes online prior to April 2025*	
PBV PSH units on hold (cannot currently be occupied)	282 homes	4% of all PBV PSH homes
PBV PSH homes that are available for occupancy	6,931 homes	96% of all PBV PSH homes
PBV PSH homes that are occupied	5,903 homes	85% of available PBV PSH homes
PBV PSH homes that available but are not yet occupied	1,028 homes	15% of available PBV PSH homes
Waiting for a match (LAHSA)	217 homes*	3% of available PBV PSH homes
With a match in progress (pending acceptance by PSH Service Provider)	268 homes	4% of available PBV PSH homes
With a confirmed match (pending action by Property Manager, PSH Service Provider and/or HACLA)	543 homes	8% of available PBV PSH homes

Performance measure #33 in [Council File 25-0576](#). RMS data provided by LAHSA and from additional data provided by HACLA (PBV buildings not yet in RMS) based on universe of City-funded buildings developed with HACLA, LAHSA, and LAHD (all buildings in LA City with HACLA PBV excluding buildings with only HUD/VASH PBV).

* Given the extensive timeline of renovation for Project Homekey buildings, units are not all ready for occupancy at once so count includes some units that are in their initial lease-up period, so this includes 141 units that are currently being batch-matched (65% of units pending matches).

More than half of units in existing buildings with “match confirmed” status in December have been pending for at least three months

*Number of consecutive months unit has been in “Match Confirmed” status in RMS
N=541* units with “Match Confirmed” status on 12/2/2025 in building with HAP for at least 9 months as of December*



Data source: RMS data provided by LAHSA and from additional data provided by HACLA (PBV buildings not yet in RMS) based on universe of City-funded buildings developed with HACLA, LAHSA, and LAHD (all buildings in LA City with HACLA PBV excluding buildings with only HUD/WASH PBV). * Four additional units were with HACLA for review in PBV buildings that are not in RMS

Technical Appendix

TECHNICAL APPENDIX: Citywide Outreach

Universe: City-funded programs identified in LAHSA data by HSC staff from CAO matrix of citywide outreach team (October 3, 2024), as included in 4/22/2024 CLA report to City Council re: “Homelessness Outreach Inventory and Needs Assessment Report. Does not include work of Inside Safe outreach teams (not reflected in LAHSA data). HSC staff will work with LAHSA, CAO and other partners as appropriate to refine list of City-funded programs included in future analyses.

Metric	Data source	Methodology
#1: Number of unduplicated individuals with whom outreach teams initiate contact	LAHSA <i>Street Outreach Services</i> table prepared for HSC staff	Contacted is defined as an outreach workers making initial contact through light-touch interactions, including providing food or water. Data shows unduplicated count of individuals served in each period per HMIS; individuals are de-duplicated within program and period, but are counted more than once if they were contacted by multiple programs, and appear in each period in which they were served. Categorization of team by type done by HSC staff based on program descriptions. Data for all periods extracted 12/12/25.
#2: Share of unduplicated, contacted individuals receiving ongoing services (meaning enrolled in an outreach program and accepting services)	LAHSA <i>Street Outreach Services</i> table prepared for HSC staff	Unduplicated count of individuals receiving ongoing services (engaged) in each 12-month period as share of all clients served in the period per HMIS. Data shows unduplicated count of individuals in each period per HMIS; individuals are de-duplicated within program and period, but are counted more than once if they were engaged with multiple programs, and appear in each period in which they were engaged. Categorization of team by type done by HSC staff based on program descriptions. 12-month rolling period used for consistency with LAHSA KPI-0059 (which assesses engagement over fiscal year). Data for all periods extracted 12/12/25.
#4, 5 and 6: Number of unduplicated, engaged individuals who are enrolled in case management, enrolled in substance use counseling, and/or receiving health care	LAHSA <i>Street Outreach Services</i> table prepared for HSC staff	Unduplicated count of individuals receiving ongoing services (engaged) in outreach programs who are enrolled in each specified service as reported by providers in HMIS. Data shows unduplicated count of individuals receiving services in each period per HMIS; individuals are de-duplicated within service type, program and period, but are counted more than once if they received multiple services or services from multiple programs and appear in each period in which they received services. Data for all periods extracted 12/12/25.
#10 and 11: Number of unique individuals with exits from Outreach to temporary and permanent housing situations	LAHSA <i>Street Outreach - Clients Served</i> table prepared for HSC staff	Unique count of exits for participants in outreach programs for each specified period as share of unique individuals engaged in the same period, by type of exit. Data for all periods extracted 12/12/25. See page 72 of LAHSA KPI data dictionary for detail on housing destination categories.

TECHNICAL APPENDIX: Interim Housing (part 1)

Universe: City-funded sites in one of the following City-funded programs: A Bridge Home, Roadmap, Project HomeKey, Tiny Home Villages and Inside Safe (as identified from LAHSA data by HSC staff)

Metric	Data source	Methodology
#12: Occupancy in interim housing programs	Data shared by LAHSA with HSC staff	<u>Occupancy rate in City-funded IH programs (excluding Inside Safe)</u> : Occupancy as of 12/11/25 for validated sites in City-funded programs. Occupancy rate reflects available beds/units minus offline beds/units as share of total beds/units.
	Verbal report shared by Mayor’s Office with HSC staff	<u>Occupancy rate in Inside Safe program</u> as of 8/7/25.
#13: Days enrolled for active participants in interim housing	LAHSA <i>Active Participants</i> dashboard	Unduplicated count of active participants in City-funded interim housing programs by days enrolled. Data shows unduplicated count of participants active in City-funded program on December 5, 2025 (as extracted 12/12/25).
#14: Length of stay at time of exit for participants who exit interim housing	LAHSA <i>Interim Housing Exits</i> dashboard	Unduplicated count of participants who exited City-funded interim housing programs by length of stay at time of exit. Data from July 1, 2025 (extracted 12/12/25).
#16: Active participants in interim housing by Housing Acuity Index assessment status	LAHSA <i>Interim Housing Active Participants</i> dashboard	Unduplicated count of active participants in City-funded interim housing programs enrolled for more than 90 days by Housing Acuity Index assessment status. Data as of December 5, 2025 (as extracted 12/12/25).
#17: Active participants eligible for PSH per HAI that have been matched to a PSH resource	LAHSA <i>Interim Housing Active Participants</i> dashboard	Unduplicated count of active participants in City-funded interim housing programs enrolled for more than 90 days who are eligible for Permanent Supportive Housing per the Housing Acuity Index assessment, who have been matched to a PSH resource or enrolled in a PSH program, as a share of participants eligible for PSH per HAI. Data as of December 12, 2025 (as extracted 12/16/25). NOTE: Prior to November 2025, PSH-eligible individuals matched to units in new buildings (“batch-matched”) were not counted as “matched” on the LAHSA dashboards; the share matched has increased with their inclusion.

TECHNICAL APPENDIX: Interim Housing (part 2)

Metric	Data source	Methodology
#18 and 19*: Share of participants enrolled in interim housing for more than 60 days who are document ready (have SSC and ID)	LAHSA <i>Interim Housing Active Participants</i> dashboard	<p>Share of unique participants enrolled as of November 4, 2025 who have been enrolled in a City-funded IH program for at least 60 days and who are document ready (i.e., have both a social security card and ID); based on documentation of head of household. Data extracted 12/5/25.</p> <p>* This measure differs from the KPI metrics (KPI-0199 and KPI-0198) that will be reported in the future as it include only participants with both forms of documentation (instead of reporting each separately), and reports on participants enrolled for 60 rather than 45 days (not possible to isolate participants enrolled for only 45 days from current dashboards). See LAHSA FY25-26 KPI dictionary for additional detail.</p>
#20*: Share of participants matched to a PSH resource who have a completed Universal Housing Application (UHA)	LAHSA <i>Interim Housing Active Participants</i> dashboard	<p>Share of unique participants enrolled in a City-funded IH program as of December 54, 2025 and who have been matched to a permanent supportive housing resource for whom a universal housing application (UHA) has been completed (approved or submitted). Note that not all PSH resources currently accept the UHA, and this measure does not include participants with a completed paper application. Data extracted 12/12/25.</p> <p>* This measure differs from the KPI metric (KPI-0202) that will be reported in the future as it counts all completed application, whereas the KPI metric counts only timely applications (completed within 7 days or declined with 2 days of the match). See LAHSA FY25-26 KPI dictionary for additional detail.</p>
#21 and 22: Exits from interim housing programs by destination	LAHSA <i>Internal Interim Housing Exits</i> report	<p>Total exits of unique individuals from interim housing programs within each period. Percentages are unique individuals with each specific type of exit within period as a share of unique individuals with at least one exit within period; some individuals may have multiple exits within period and therefore be counted in multiple categories). Data for all periods extracted 12/15/25. See page 72 of LAHSA KPI data dictionary for detail on housing destination categories.</p>

TECHNICAL APPENDIX: Time Limited Subsidies (part 1)

Universe: LAHSA-contracted Time Limited Subsidy (TLS) Adult and Family programs; HSC staff filter data from TLS dashboards based on program list provided by LAHSA data team. Does not currently include DV, youth or other specialized programs; HSC and LAHSA will seek to limit to only programs with any City funding for future reporting.

Metric	Data source	Methodology
#23*: TLS Utilization	Report provided to HSC by LAHSA data team	Total contracted slots in FY24-25 across LAHSA-contracted programs as reported by LAHSA; FY25 count includes “turnover” and “one-time” slots, FY26 count shows just “turnover” slots (assumes current regional funding level will be sustained). Count of households in July is also from LAHSA report, as sum of participants housed in LAHSA-contracted programs as of 6/30/2025.
	LAHSA <i>TLS Active Participants</i> dashboard	Deduplicated count of households with move-in dates as of August 1 (as extracted 8/11/25), September 16 (as extracted 9/23/25), October 3 (as extracted 10/9/25), November 7 (as extracted 11/12/25), and December 5 (as extracted 12/11/25) filtered to LAHSA-contracted Adult/Family programs.
#24: Days enrolled for active participants in TLS	LAHSA <i>TLS Active Participants</i> dashboard	Unduplicated count of active households in LAHSA-contracted Adult and Family TLS programs by days enrolled. Data as of 12/5/25 (as extracted 12/11/25).
#25: Length of stay at time of exit for participants who exit TLS	LAHSA <i>TLS Exits</i> dashboard	Unduplicated count of active households in LAHSA-contracted Adult and Family TLS programs by length of stay at time of exit. Data as of 12/5/25 (as extracted 12/11/25).
#26*: Share of TLS participants housed for more than 90 days who are document ready (ID and Social Security Card if eligible for SSC)	LAHSA <i>TLS Active Participants</i> dashboard	Deduplicated count of households with move-in dates as of 12/5/25 (as extracted 12/11/25), who have been housed for more 3 months and are classified as document ready (have ID and Social Security Card (if eligible); based on documentation of head of household. Filtered to LAHSA-contracted programs. * This measure differs from the KPI metric (KPI-0201) that will be reported in the future as it include only participants with both forms of documentation (instead of reporting only those who have obtained a Social Security Card, with or without an ID). See LAHSA FY25-26 KPI dictionary for additional detail.

TECHNICAL APPENDIX: Time Limited Subsidies (part 2)

Metric	Data source	Methodology
#27*: Share of TLS participants housed for more than 90 days who have a completed Housing Acuity Index assessment	LAHSA <i>TLS Active Participants</i> dashboard	<p>Deduplicated count of households with move-in dates as of 12/5/25 (as extracted 12/11/25), who have been housed for more 3 months and have at least one complete Housing Acuity Index assessment. Filtered to LAHSA-contracted programs.</p> <p>* This measure differs from the KPI metric (KPI-0195) that will be reported in the future as it include only participants who have any completed HAI assessment, rather than ones with an HAI completed every 90 days after move-in. See LAHSA FY25-26 KPI dictionary for additional detail.</p>
#30 and 31: Share of exits from TLS programs by destination	LAHSA <i>Time Limited Subsidy Exits</i> Dashboard	<p>Total percentage of all deduplicated household exits to “Permanent Situation” and to “Unknown” or “Place not meant for habitation” in each period. All data is derived from HMIS and does not include any DV/IPV sites. See page 72 of LAHSA KPI data dictionary for detail on housing destination categories. Data through 12/5/25, as extracted for all periods 12/11/25. Excludes households with no move-in date.</p>

TECHNICAL APPENDIX: Permanent Supportive Housing (part 1)

Universe: Households supported by project based vouchers in City-funded Permanent Supportive Housing developments, excluding households housed with HUD/VASH PBVs. Full universe of homes is all units in buildings that were available for occupancy by December 1, 2025 (i.e., had master HAP agreement executed). Occupancy also provided for newer buildings (buildings that have achieved HAP since April 1, 2024, with occupancy targets once a building has had HAP for at least 90 days), and for buildings that have had HAP for at least 9 months (group grows over time).

LAHD, HACLA and LAHSA are working to incorporate data for other City-funded PSH developments in the future, including units supported by HUD/VASH PBVs and other certificate programs (e.g., CoC).

Metric	Data source	Methodology
#32: New City-funded permanent supportive housing buildings with 90% occupancy within 90 days of becoming available for occupancy	LAHSA monthly <i>Lease Up Status</i> report (December 2025)	Count of City-funded PSH buildings with PBV units (excluding buildings with only HUD/VASH PBV) available for occupancy (i.e., with Master HAP agreement executed) since 4/1/24 and online for at least 90 days as of 12/1/25. Reflects data in RMS as of 12/2/2025.
#33: Occupancy in PBV units in new City-funded PSH buildings	LAHSA monthly <i>Lease Up Status</i> reports (April - Dec 2025)	Number of households occupying PBV units (per RMS) in buildings with HAP since 4/1/24. Utilization shows number occupied as share of all PBV units in buildings available for occupancy (i.e., with Master HAP executed) from 4/1/24 and online for at least 90 days as of the reference date. Denominator may include units that are on hold/not immediately available for move-in. Reflects data in RMS as of the 15th day of the prior month.
#33: Occupancy in PBV units City-funded PSH buildings	RMS data reports extracted by LAHSA for HSC staff, and HACLA Monthly PSH reports	All PBV units in City-funded PSH buildings available for occupancy for at least 9 months as of the first day of each month (excluding HUD/VASH PBV), with status of “Occupied” in RMS on date of extraction, as share of all PBV units in same universe excluding units with status of “On hold” or “Client Exited Unit” in RMS on date of extraction (6/9/25, 7/14/25, 8/4/25, 9/3/25, 10/2/25, 11/3/25, 12/2/25). Occupancy data from HACLA used for buildings with PBV units that do not yet appear in RMS (3 building). Universe category based on HAP dates provided by HACLA to HSC on 12/8/25; “turnover universe” includes all buildings with Master HAP agreement in place for at least 9 month as of the first of the reporting month, “full universe” includes all buildings with Master HAP agreement in place as of the first of the reporting month.

TECHNICAL APPENDIX: Permanent Supportive Housing (part 2)

Metric	Data source	Methodology
#34: Percentage of participants in new permanent supportive housing buildings who previously resided within four miles of the development	LAHSA monthly <i>Lease Up Status</i> reports (December 2025)	Count of households in PBV units in new City-funded PSH buildings (available for occupancy after 4/1/24) by prior living location, with percentages shown as share of households with prior living location (excludes 7 households with no prior living location available)
#35: Number of exits from City-funded interim housing to permanent situations with current status of “permanent housing” as share of exits to permanent situations from all City-located interim housing	LAHSA <i>Internal Interim Housing Exits</i> dashboard	<p>Total exits of unique individuals from City-funded interim housing programs to permanent housing situations with current status of “permanent housing”, as share of all unique individuals with exits to permanent housing situations from interim housing programs located in City of Los Angeles (e.g., all with a Council District). Data as of December 12, 2025 (as extracted 12/17/25). See page 72 of LAHSA KPI data dictionary for detail on housing destination categories.</p> <p>NOTE: Methodological adjustment to this metric as of November report to better focus on exits to permanent housing <i>programs</i>.</p>
#35: Count of active participants in City-funded interim housing programs as share of active participants in all City-located interim housing	LAHSA <i>Interim Housing Active Participants</i> dashboard	Unduplicated count of active participants in City-funded interim housing programs as share of unduplicated count of active participants in all interim housing programs in City of Los Angeles (e.g., any with a Council District). Data as of December 12, 2025 (as extracted 12/17/25).

Issues with the current time limited subsidy program

Uneven, unmeasured case management:

- Three distinct populations, with distinct housing and service needs, are currently being served, but there is only one program model
 - ~40% of current participants have acute service and subsidy needs
 - ~60% are either likely to be on a fixed income for the foreseeable future (e.g., seniors) or could be employed and build household income
- Program and case management have not caught up to the program's rapid expansion
- Frequency and quality of case management are not easily measured (only in case notes)

Uneven, unmeasured progress in increasing rent contributions

- While TLS has strong permanent housing outcomes (~70% of participants exit to permanent housing), 65% of those exits were to permanent supportive housing
- TLS does not, currently, have specialized, strong case management to identify and help households who can build income, access employment, and increase rent contributions so participants can take over their lease or sustain permanent housing other than permanent supportive housing
- The current TLS model also does not have a large-scale unit identification strategy or ensure participants move into rent reasonable homes

Improvements in the redesigned time limited subsidy program

Three case management tracks + personalized housing plan + stronger measurement:

- Bridge to independent housing – *support to build income + rental contributions*
- Bridge to long-term subsidized housing (fixed income, do not qualify for PSH) – *support to sustain subsidized housing for households with a fixed income*
- Bridge to intensive health services and rental subsidies – *support to access permanent supportive housing or other appropriate intervention for households with acute needs*

Build a pool of rent reasonable units + consolidation of lease up process

Intentional onboarding before a participant is housed through the program – *paired with a rent reasonable home + agree to program terms before move in*

Centralized fiscal agent to process and verify rent and occupancy

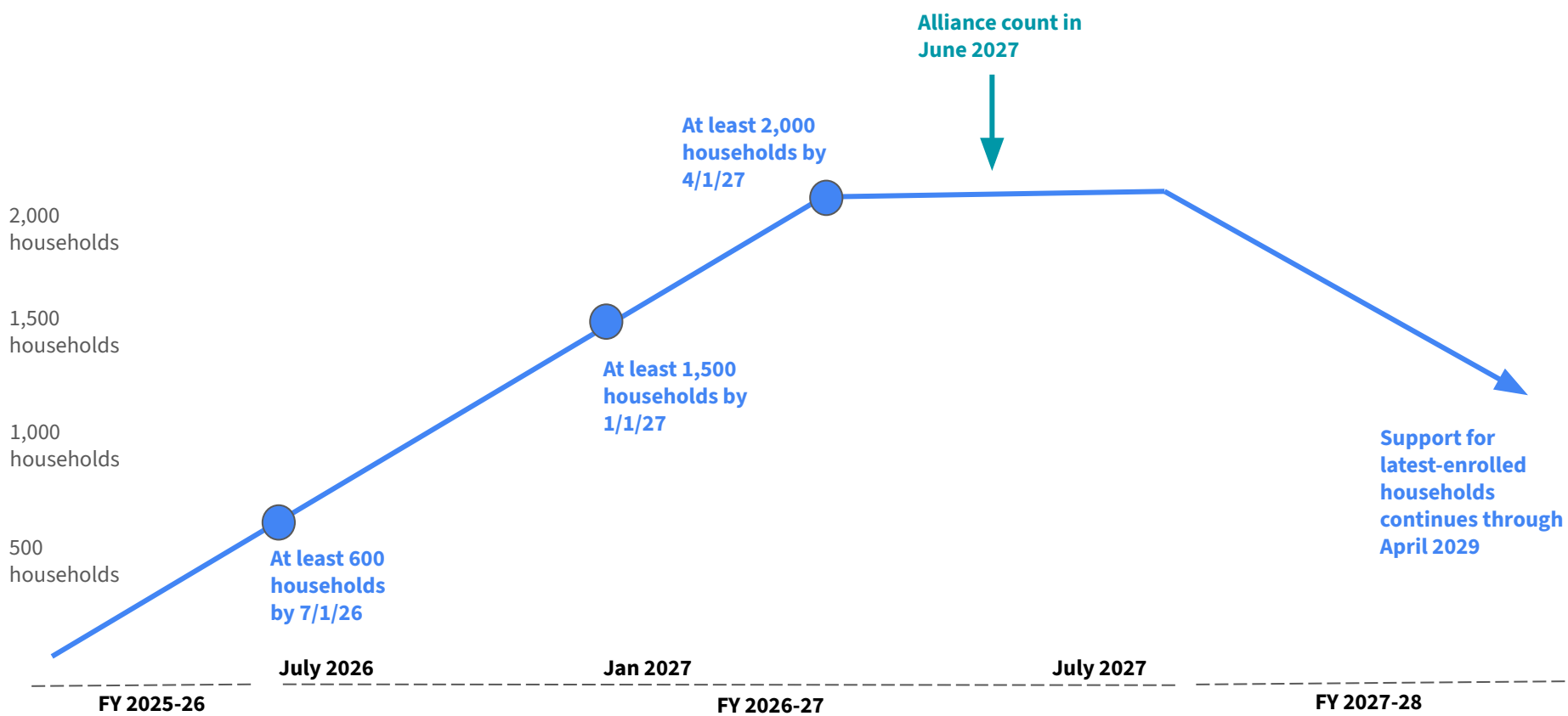
Proposed increase in bed rate

Current: \$24,309/year	Consistent Case Management + Fiscal Agent: \$29,560/year	Option Two + Employment Support and Consolidated Lease Up: \$35,732/year
<i>\$19,709 for rent \$4,600 for case management + household support</i>	<i>\$21,509 for rent \$6,767 for case management + household support \$1,284 for fiscal agent</i>	<i>\$21,509 for rent \$10,489 for case management, employment support, household support \$2,316 for fiscal agent, centralized lease up, damage mitigation</i>
Uneven case management \$1,550/month in rental and utility assistance \$1,109/household security deposit \$1,500/household moving costs, utility deposit, transportation support	1:20 case management ratios ; hourly pay in line with interim housing new bed rate \$1,700/month in rental and utility assistance (to reflect actual costs) \$1,109/household security deposit \$1,500/household moving costs, utility deposit, transportation support + Fiscal agent (centralized, verified rent payment)	1:20 case management ratios ; hourly pay in line with interim housing new bed rate + Intensive support to build income (employment specialists) and/or find long-term housing \$1,700/month in rental and utility assistance (to reflect actual payments) \$1,109/household security deposit \$1,500/household moving costs, utility deposit, transportation support Fiscal agent (centralized, verified rent payment) + Centralized lease up (verifications, inspections) + Damage mitigation (security deposit negotiation)

Proposed lease up approach to meet *Alliance* goals

- Beginning April 1, 2026, lease up at least 150 new, Alliance-eligible households per month
- Ramp up to serve at least 1,500 new households by January 1, 2027 and 2,000 new households by April 1, 2027
- Maintain 2,000 participating households through the *Alliance* count in June 2027
- For any households that exit the program before June 2026, refill housing and service slots so total number of households served remains at 2,000 from April - July 2027
- Offer all participating households up to 24 months of services and rental subsidy
- Gradually ramp down the program as participating households complete 24 months in the program and, hopefully, transition to permanent housing

Proposed lease up timeline



Strategy to meet lease up timeline

Expedited contracting for services

LAHSA ready to begin **expedited procurement** to identify service providers with:

- Capacity
- Strong performance + data quality
- Commitment to new program design

LAHD ready to **amend existing City/LAHSA program agreement**, once Council authorizes

New strategy to streamline lease up

Proposed strategy to amend an existing contract to directly contract with a central fiscal agent, who can **build a pool of rent reasonable units** to speed up unit identification

Consolidate verifications and all lease up paperwork to speed up lease up